



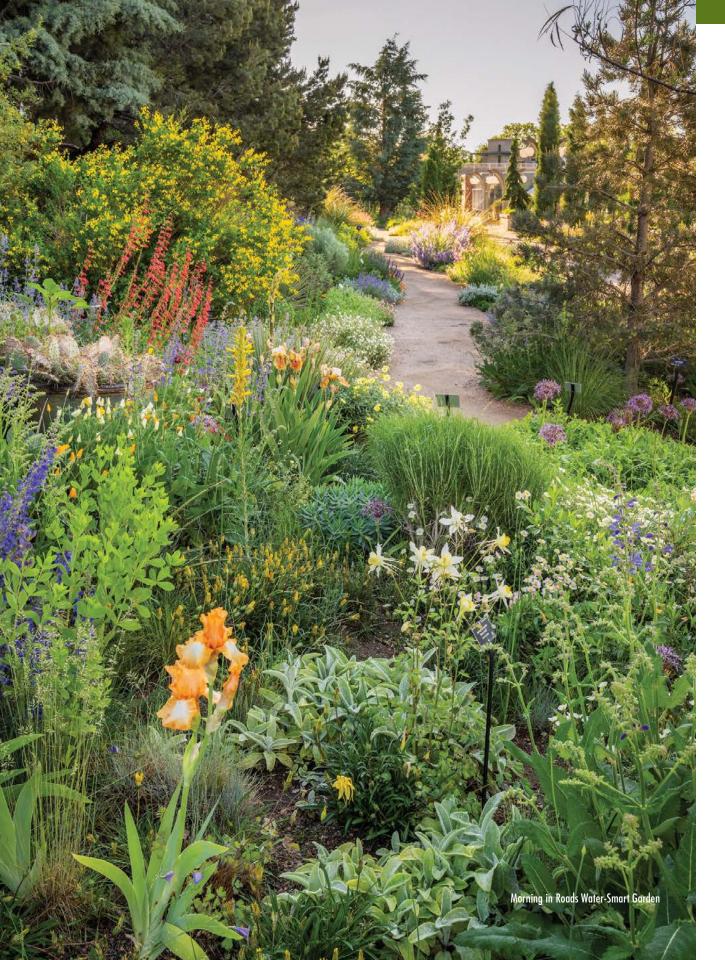
Our Mission

The mission of Denver Botanic Gardens is to connect people with plants, especially plants from the Rocky Mountain region and similar regions around the world, providing delight and enlightenment to everyone.

The four core values of the Gardens – **transformation**, **relevance**, **diversity** and **sustainability** – spell out the Gardens' intentions in the years ahead. These core values, along with the Gardens' brand platform, strategy, icon and capital campaign, are cohesive and serve as a map to chart our course. With the support of friends, we set out to ensure Denver Botanic Gardens will forever flourish.

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Message from the CEO

We ride the waves. In 2021, the Gardens looked to the past with gratitude. Completing the York Street Master Development Plan set the stage for unrivaled progress in the years to come, vastly expanding the ways we can delight and enlighten our members and visitors. The Freyer – Newman Center was really, truly open. Education and research are now front and center, and the community has new places to gather and share ascendent experiences. The Denver Film Festival used the Sturm Family Auditorium for the premiere of the movie "Belfast" and the African Leadership Group made a welcome return for the annual Afrik Impact.

The past, specifically 2020, taught us about resilience and the power of holding the team together. As restrictions ebbed and flowed in 2021, we were ready to respond to every permutation of rules. Community outreach kicked in again with many new partnerships. And our Día de los Muertos event celebrated a decade of programming and engagement.

Visitors streamed back to the Gardens in 2021, topping more than 1.25 million strong. Donors were incredibly generous, and events sold out. All the while, the level of horticulture continued to astound.

With such a powerful recovery, we are given choices, and under the direction of the best Board ever, we are making strategic investments in the Gardens and our mission beyond.

We are finishing up a Master Development Plan for Chatfield Farms that will enable a broader realization of our work to advance regenerative agriculture and restoration of riparian and prairie areas. The public will have ample new opportunities for quiet enjoyment of the site and there will be a new center for education and study.

The Gardens' impact is global. In 2021, we launched the IDEA Center for Public Gardens, a cohort-based program that will serve institutions across North America as they seek authentic approaches to inclusion, diversity, equity and accessibility work. The Gardens' Center for Global Initiatives has planned the first-ever Global Steppe Summit that will bring in delegates from South Africa, Patagonia and Central Asia. Our work on water education and conservation has taken us to projects from the metro area to Fort Collins to the United Nations. We also launched Denver Botanic Films, which will produce documentaries starting in 2022.

Deep within the soul of our institution, especially as we navigate rough waters, is the knowledge that we must do all we can to move the world. And every day, I am grateful to work with a team with such dedication and wisdom.

Onward.

Brian Vogt Denver Botanic Gardens CEO



Art & Interpretation

EXHIBITIONS

- Ten exhibitions were presented in the Freyer Newman Center galleries: Prima Lingua: First Words of the Earth, Dreams in Bloom: Photos by Fares Micue, Radiant Season: Paintings by Kevin Sloan, Salvador Dalí: Gardens of the Mind, Golden Opportunity: Botanical Illustration, Of Sky and Ground: Yoshitomo Saito, Fervor: Ana María Hernando, Alebrije: Xolotl, SBAI Graduate Showcase and The Indelible Garden: Prints by Taiko Chandler.
 - o Two exhibitions opened in 2020 but were also on display in 2021: Pink Lemonade Hope: Works by Koko Bayer and Raíces y ramas | Roots and Branches.
- One outdoor augmented reality (AR) exhibition was presented throughout the Gardens: Seeing the Invisible.
- The Gardens-developed exhibition La Calavera Catrina traveled to the Las Cruces Museums' Branigan Cultural Center for display October 2021 to January 2022.

ART COLLECTIONS

- The two-year project funded by Institute of Museum and Library Services Museums (IMLS Award No: MA-30-18-0410-18) ended in November, resulting in the completed inventory of the art collections. The accessioned art collection includes more than 1,000 objects.
- The online public portal to art collections launched in November 2021 providing a searchable database for the artworks held by Denver Botanic Gardens.

LAND LINE ARTIST RESIDENCIES

- With support from the National Endowment for the Arts, the inaugural year for the Gardens' new interdisciplinary artist residency program engaged 11 artists from around the country: California, Colorado, Idaho, Indiana, New Mexico and New York.
- The <u>residency</u> prioritizes supporting artists who identify as from an historically marginalized group. All media are considered.

SCHOOL OF BOTANICAL ART & ILLUSTRATION

• The School continued a mix of online and in-person glasses to continue reaching and serving new audiences. A total 165 classes filled 3,299 seats, including online Zentangle sessions and Café Botanique lectures.



- The new Art Exploration track launched, connecting people to nature through art experiences.
- Ten visiting instructors taught classes: Victoria Eubanks (U.S.), Darcy Evans (U.S.), Javier Flores (U.S.), Heeyoung Kim (U.S.), Hilary Lorenz (U.S.), Rogério Lupo (BR), Ann Swan (UK), Julia Trickey (UK) and Carol Woodin (U.S.).
- Melissa Islam, Ph.D., offered additional botany teaching with a new series, The Botanist Is In, in which she provides students a botanical review of their work.

LEARNING ENGAGEMENT

- Docents reached over 10,000 visitors through scheduled tours and roving shifts at York Street, Chatfield Farms and Mount Goliath.
- Both docents and learning engagement facilitator volunteers interacted with the public via Science Chats and the new mobile learning carts. The learning cart topics were Hello Yellow and Colorado Roots.
- The Nerdy Naturalist Instagram series engaged the public virtually with 35 stories ranging from bromeliads to succulents and seed dispersal to pollinating insects.

INTERPRETATION

- Chatfield Farms had 45 new or newly bilingual signs installed, including all new name signs for buildings and facilities, interpretive signs for Hildebrand Ranch, the CSA, Market Garden, Plant Select® Garden and the Yurt Garden.
- At York Street, new signs help connect seasonal garden features to bilingual, online content on Instagram. A new display interprets orchids and bromeliads in Marnie's Pavilion. The remaining 80 warning, activity and plant label signs in Mordecai Children's Garden are now bilingual.
- Bilingual "Diversity of Life" interpretive trail adapted and sold to a North Carolina botanic garden.



EVALUATION

- Participated in the AAM Annual Survey of Museum-goers.
- Visitor Studies helped measure impacts for school and library programs; for the Research & Conservation Department teen internship program; for the Development Department's virtual donor event; and visitor experience in the Freyer – Newman Center.
- Surveys measured demographics, motivations and environmental attitudes of visitors to the Gardens and to Pumpkin Festival and Día de Los Muertos, collecting 1,281 responses. Responses show that visitors continue to be motivated to visit to relax, and increasingly, to spend time with friends and family.

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Center For Global Initiatives

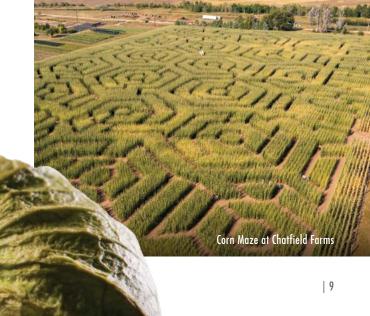
- The Gardens participated in the Innovative
 Site Preparation and Impact Reductions on the
 Environment (InSPIRE) project, led by the U.S.
 Department of Energy's National Renewable Energy
 Laboratory to conduct research on a coffee and
 solar co-location in Puerto Rico. InSPIRE seeks to
 demonstrate opportunities where solar projects
 can be successfully integrated with agricultural
 operations to improve yields and lower costs. A
 Technical Advisory Group was formed, and a farm
 was selected in May to institute this project.
- The Gardens held monthly meetings and workshops with the three universities—Kabul, Paktia and Bamyan—that make up the Afghanistan Botanical Garden Network to assist them in developing a master plan for their individual garden sites. With changing politics in Afghanistan, the Gardens is working with the Scholar Rescue Fund (SRF) to host a scientist from Afghanistan. The scientists the Gardens was working with as part of the Afghan Fellowship Legacy Program Botanic Garden Network to establish botanic gardens in Afghanistan have been displaced from their university positions. A support letter to the SRF was submitted and has been approved to host the scholar and his family here.
- In collaboration with United States Department of Agriculture (USDA), Colorado State University and University of British Columbia Botanical Garden, the Gardens has created a plant genetic resources infographic conveying the valuable role of botanic gardens in conserving plant genetic resources. The infographic is available in English, Spanish and French.
- The 2019 Kyrgyzstan and Kazakhstan trip report was published and distributed to our project partners.
- The agreement with Instituto Nacional de Tecnologia Agropecuria (INTA) in Argentina has been renewed for another two years through 2023.

Chatfield Farms

- Attendance at events and daily visitor numbers rebounded extremely well in 2021. Chatfield Farms had just over 165,000 visitors for the year.
- Lavender Festival hosted 7,300 attendees after being postponed in 2020.
- Corn Maze was another great success with 30,000 visitors during September and October.
- Despite a bad hailstorm in early September, Pumpkin Festival still had 35,667 attendees and 23,000 pumpkins were purchased.
- Trail of Lights had a breakout year with close to 40,000 attendees! This is the highest attendance for the holiday light display to date.
- The Community Supported Agriculture Program grew more than 71,000 pounds of 100 different varieties of vegetables and flowers and distributed to 330 paying shareholders in 2021.
- The program donated 9,000 pounds of produce to numerous nonprofits and foodbanks serving 800 families and 200 individuals every month during the growing season.
- Chatfield Farms Veterans Farm Program trained eight vets in a 20-week course of hands-on and classroom work. Each vet completed 360 hours of training in urban agriculture.
- Chatfield Farms Veterans Program was awarded a USDA National Institute of Food and Agriculture three-year grant of more than \$500,000 for capacity building and further development.
- A new soil health technician position was added to oversee compost production and long-term soil management of the agriculture growing areas.







Development

- Funding from the USDA positioned Chatfield Farms for even greater impact through its Veterans Farm Program. A \$504,526, three-year grant will improve and expand existing relationships and engagement with veterans in the region. The program is designed to attract a diverse group of veterans seeking a healthy lifestyle and careers in agriculture and related fields.
- In partnership with the American Public Gardens Association (APGA), Denver Botanic Gardens is positioned for a significant step in community engagement. The partnership received a National Leadership Grant from IMLS. This \$245,033 grant will enable national and international stakeholders to engage as they identify barriers that limit Inclusion, Diversity, Equity and Accessibility (IDEA) work in public gardens.
- Approximately 95% of corporate members renewed and more than 15 new corporate members joined, for a total of 97 corporate members at year end. New presenting sponsors for Blossoms of Light™ (CU Medicine) and Trail of Lights (Geico) joined the committed community of the Gardens' corporate partners like UMB Bank, Xcel Energy, RBC Wealth Management, MSU Denver, Elevated Third and Bank of America.
- Fête des Fleurs at York Street

- More than 20 community organizations have a nonprofit membership with the Gardens, including seven libraries, increasing access to the Gardens for all people, specifically those with special needs and from a wide range of social, cultural, economic and demographic backgrounds.
- Fête des Fleurs was reimagined with a traveling cocktail hour and new dining locations throughout York Street. The gala raised more than \$341,000 from corporate sponsors like GH Phipps and Andrisen Morton and other generous supporters.
- With amazing community support the Gardens continues to flourish. Since 2017 Gardens Fund revenue has grown 116% with a 59% increase in the number of donors. Increased outreach and new opportunities for giving has helped with this progress. More focus on donor engagement has helped build relationships that will continue to provide support.

Education & Library

EDUCATION

- The Plains Conservation Center team restructured family offerings to provide private, choose-yourown-adventure style learning experiences for participants from the same household during COVID-19 restrictions.
- Garden Camps and Farm Camps sold out. Spring Break Camp marked the first use of the renovated Kid's Zone facilities in Boettcher Memorial Center.
- Through partnerships with Denver Urban Gardens, Urban Advantage and Growing Scientists, the Education Department provided 16 accessible virtual learning and planting kits to schools, so 375 students could safely plant seeds or cuttings in the classroom or at home. Kits included seeds, pots/trays, soil, grow lights, activities and an instructional video link (bilingual English/Spanish).
- More than 600 people found their way to one of the Vinyasa, Violins & Vino yoga programs, 200 people attended "Amazing Vegetables A to Z" and the Herbalism Certificate program sold out.
- The Gardens continued its partnership with the National Wildlife Foundation for the 5th year. After going virtual in 2020, the Early Childhood Health Outdoors Summit returned in person.



- The education team organized Raptor Day, a live birds of prey experience from Raptor Education Foundation where visitors experienced different raptor stations throughout the Gardens. Each station presented the natural history of the species represented and the relevance of raptors to ecological diversity. The program was presented with support from the Bonfils Stanton Foundation.
- In support of Noches Illuminadas, the education team collaborated with artists Óscar Becerra and Ruben Mica to offer an "Alebrijes Up Close" homeschool workshop. The team also presented bilingual English Spanish Día de los Muertos Discovery Day programs and facilitated children's crafts activities during the Día de los Muertos Celebration, assembling 1,000 take-home craft kits.
- Expanded capacity allowed more than 2,200 guests to attend Ghosts in the Gardens, doubling 2020 attendance for ghostly interactions.
- Mordecai Children's Garden reopened to the public in June. Dart the hummingbird was introduced to accompany Digger the marmot.



• The Colorado Historical Records Advisory Board grant to digitize historical scrapbooks in our archives was completed. The equipment and resources stay at the Gardens to continue to create high quality digital images of our materials.

Helen Fowler Library

- On June 8, the library opened to the public three days a week, and quickly saw both new and familiar faces through the door.
- All librarians attended the free virtual Council on Botanical and Horticultural Libraries annual meeting, with Head Librarian Allaina Wallace beginning her term as vice president. Staff presented on the Potentially Problematic Common Names project and moving collections to the Freyer – Newman Center.
- Over the summer, many Plant Society meetings were held onsite for the first time since closure due to COVID-19.
- In fall, Literature of the Land book club returned in person and then offered both online and in-person meetings.
- The library's interns, supported by a crossdepartmental grant, finished rare book care and archives metadata projects that advanced collections preservation, visibility and accessibility.
- As winter approached, Helen Fowler Library hours expanded to four days a week, and the first time in decades, the library had regular Friday hours.



10 | Year in Review





York Street Events

- Spring Plant Sale took a hybrid approach, following the online/curbside pick-up option used in 2020 as well as a small, in-person, onsite sale. 39,846 items were sold. Revenue: \$313,127
- For the second summer in a row, the Summer Concert Series was on hiatus due to the COVID-19 pandemic, however the Gardens and Swallow Hill Music brought Evenings al Fresco (developed summer 2020) back and expanded from six (2020) evenings to 20. Revenue: \$433,090
- Fall Plant & Bulb Sale returned in-person and onsite and was met with great success, breaking all previous revenues. Revenue: \$89,344
- Many of the changes that were made to Glow at the Gardens[™] during the height of COVID-19 in 2020 carried over to 2021 based on overwhelmingly positive guest feedback. All six nights sold out in advance. Revenue: \$435,383
- Blossoms of Light[™] reached a new milestone, selling more than \$1 million in the first six days of ticket sales. A massive lighting feature was introduced: a 200-foot-long, 17-foot-tall tunnel of animated lights that guests passed through on their journey along the path. The event completely sold out. Revenue: \$2.994.282



Horticulture

OUTREACH

- Landscape design assistance was provided to seven municipalities and seven nonprofit/for-profit organizations.
- Staff gave numerous virtual presentations, wrote articles and blogs and content for social media and website.

PLANT DISTRIBUTIONS

During 2021, 346 samples from the living collections were shared with 24 universities, botanic gardens, nurseries and researchers. Samples included cuttings, divisions, dried tissue, leaf tissue, plants, rooted cuttings, scions and seeds. The end purposes of these collections included the following areas of use and the number of accessions distributed:

Anatomical Research: 137
Breeding/Hybridization: 4
Bulking up/Propagation: 74
Conservation/Reintroduction: 9

• Display: 57

Horticultural Research: 18Molecular Research: 75

• Resale: 8

• Research (general): 51

• Teaching: 14

- The Gardens contributed to propagation efforts by Plant Select[®], LaPorte Avenue Nursery, Crowfoot Nurseries, University of Wyoming Extension, Royal Rotterdam Zoo and Botanical Gardens and the International Lilac Society.
- Leaf tissue was provided for research projects for Central University of Punjab Bathinda (India), Universita degli Studi di Firenze (Italy), Colorado College, Rock Canyon High School, Harvard University, Kent State University, Penn State University, University of California Santa Barbara, University of Colorado, the Holden Arboretum and Chicago Botanic Garden.

- Collections were shared for display purposes with Missouri Botanical Garden, Mount Auburn Cemetery, Houston Botanic Garden, Cincinnati Zoo & Botanical Garden, Bartlett Tree Research Lab and Arboretum, Royal Rotterdam Zoo and Botanical Gardens, and University of Wyoming Extension.
- Collections were shared for teaching purposes with Royal Rotterdam Zoo and Botanical Gardens, the International Lilac Society, Bartlett Tree Research Lab and Arboretum, and Marie Selby Botanical Gardens.
- Collections were shared for conservation and reintroduction purposes to Royal Rotterdam Zoo and Botanical Gardens and Chicago Botanic Garden.



Horticulture (continued)

WATERLILY REGISTRATION

As the International Registrar of Nymphaceae through the International Waterlily and Water Gardening Society, Tamara Kilbane, senior horticulturist, aquatics, registered 88 new waterlily cultivars from eight countries:

- 70 from China
- 6 from Germany
- 4 from Russia
- 3 from Cyprus
- 2 from Thailand
- 1 from Australia
- 1 from Brazil
- 1 from Japan



GRANTS

- The Stanley Smith Horticultural Trust awarded a grant of \$11,430 for the project "Documentation, Labeling and Interpretation of the Re-designed O'Fallon Perennial Walk," for the salary for an intern to map and document the garden, support for plant labels and interpretive signs.
- \$6,000 grant received to construct compost infrastructure at the Sun Valley Urban Farm at Denver Housing Authority (DHA).
- \$5,000 grant received for 2022 CSA food distribution program via Decatur Fresh Market at Sun Valley Farm at DHA.

- \$5,400 grant received for planter bed reconstruction and to build walk-in cold storage at Mariposa Urban Farm.
- An application was submitted for the APGA/ USFS Tree Gene Conservation Partnership Grant in November and was selected for funding for \$5,970. The project includes a scouting and collecting trip for Quercus havardii (Havard oak) to northern Arizona and southern Utah and includes collaborations with staff at Fort Lewis College, The Arboretum at Flagstaff, and The Huntington Library, Art Museum and Botanical Gardens.
- A grant was submitted to IMLS for \$249,648 for project entitled "New Acquisitions System for Horticulture Collections" in collaboration with the Arnold Arboretum and Montgomery Botanical Center.
- The Gardens collaborated with the Arnold Arboretum on an Institute of Museum and Library Services National Leadership Grant for "The Landscape Management System: A New Frontier in Living Collections Management."

INTERNSHIP PROGRAM

Thirty-eight potential interns from 27 different universities or accredited certificate programs applied to a specific internship with four positions available: Cacti and Succulent Collection Curation, Julia Adams, University of Tennessee, Knoxville; Greenhouse Production, Propagation and Seed Herbarium Curation, Isaiah McBryde, North Carolina State University; Rock Alpine Garden Collections Management, Summer Pritchett, Stephen F. Austin State University; Therapeutic Horticulture, Jenny Zwigard, Cornell University.





Operations

- Daily operations improved through continued staff development and trainings, safety measures, energy and water savings as well the ongoing cleaning and best practices for COVID-19 processes that have developed over the last year and a half.
- The PlantAsia stream was torn out and re-built with new liner, more efficient pumps and an improved design. The renovation is saving tens of thousands of gallons of water every month.
- The failing greenhouse piping was replaced. The new piping is far more efficient and eliminates leaks that were both costly and detrimental to the plants housed within the greenhouses.
- Ducts in the Tissue Culture Lab were changed for improved HVAC, re-wired to allow for expansion equipment and otherwise overhauled to re-fresh the space for use as the new seed lab for horticulture staff.
- The skylight in Boettcher Memorial Center was replaced. The new skylight has improved thermal resistance and more importantly, doesn't leak.
- Snowmelt Stream in Mordecai Children's Garden was retrofitted with a chlorination system to improve the sanitation of the stream for all the little people who love to play in the water.
- A new cooling tower was installed in Boettcher Memorial Center. This new piece of our HVAC system will be more reliable and more efficient.
- Safety and security policies continue to develop and improve to ensure the safety for all staff and visitors. Quarterly drills and monthly trainings improve awareness for daily safety threats as well as large-scale concerns.

Research & Conservation

ECOFLORA PROJECT

The research team fully implemented the EcoFlora Project, hosting several in-person events, each one enhancing outreach to the local metro community. The team held 12 youth and 20 adult nonprofit environmental outreach education events for the Project. Diverse audiences were reached through hikes for organizations such as My Outdoor Colorado, Outdoor Afro and Urban Trekkers. In addition to hosting in-person outreach events, monthly EcoQuest e-newsletters went out, helping community members discover and document biodiversity in the metro area.

PARTNERSHIP WITH DENVER MOUNTAIN PARKS: AXTON MOUNTAIN RANCH

The first season inventorying the plants of a soon-to-be Denver Mountain Park, Axton Mountain Ranch, was a resounding success. The project, which involved numerous students, staff and volunteers, documented an impressive amount of diversity with 415 specimens representing over 300 species of vascular plants. Highlights include six species of orchids, 17 different sedges (Carex) and two rare species.



Research & Conservation (continued)

GRADUATE PROGRAM

As part of the Research & Conservation Department's mission to train the next generation of scientists, the Gardens partnered with the University of Colorado Denver to advise graduate students in ecology, biodiversity and conservation. In 2021, three students graduated, one with a Ph.D. and two with their master's. Six additional students (four master's and two Ph.D.) continue with their research in partnership with Gardens' scientists.

HIGH SCHOOL INTERNSHIPS

The research team provided immersive research opportunities for students through hands-on learning experiences and mentorship. Last summer, eight interns were hosted in the department, many from diverse backgrounds and underrepresented communities. They learned about the career path of a scientist, gained valuable work experience, built their own professional skill sets and even made new friends. As one intern said, "I will never forget this once-in-a-lifetime experience...I can now see myself doing this in the future."

NORTH AMERICAN ALPINE STRATEGY FOR PLANT CONSERVATION

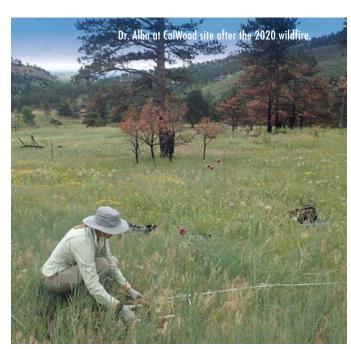
Born out of a continental desire to protect our rarest habitats, the Research & Conservation Department published the North American Botanic Garden Strategy for Alpine Plant Conservation in collaboration with the Betty Ford Alpine Gardens in Vail, Colorado. The strategy, modeled after the Global Strategy for Plant Conservation, lays out a comprehensive framework for documenting and conserving alpine plants and habitats.

RARE ALPINE PLANTS AND THE CHAMBER OF WARMING

Alpine habitats are particularly vulnerable to climate change and are experiencing drastically different conditions than those to which they have been adapted for hundreds to thousands of years. The Gardens began a project studying the response of a rare alpine species to experimental warming using open-top chambers. Data on growth, reproduction and survival will be collected over the next five years to understand the impacts of increased temperature on a rare Colorado endemic.

PLANT COMMUNITY RESPONSE TO THE 2020 CALWOOD FIRE

Following the CalWood Fire, the Gardens sampled plant communities north of Boulder to explore how land management decisions shape plant community response to fire. In partnership with Boulder County Parks & Open Space, investigations looked into how plant communities responded to fire in areas where cheatgrass was treated with an herbicide that targets short-lived species, versus areas without herbicide. A post-fire "bump" was observed in the performance of non-native species generally—but not in cheatgrass itself.





Marketing And Social Responsibility

COMMUNITY ACCESS

- Distribution of free tickets for Gardens events was expanded to include Evenings al Fresco, Glow at the GardensTM, Día de los Muertos, Noches Ilumindas and Blossoms of LightTM. Tickets were distributed through community partners, expanding access to the Gardens' most popular events.
- As an expansion of the Gardens' Clinton Family Fund Go2Gardens Shuttle Program, the Gardens offered Lyft credit to enable small groups to visit the Gardens who wouldn't have been able to otherwise given transportation challenges and COVID-19 constraints.

TARGETED COMMUNICATIONS

E-newsletter communications has grown to 16 different areas of interest with 12 active e-newsletters sending monthly and/or quarterly. Our combined subscriber list across our e-newsletter offerings exceeds 126,000 subscribers. With an average open rate close to 30%, the Gardens' metrics are above industry standards for nonprofit organizations.

SOCIAL MEDIA

Instagram Reels (60 second or less video stories) were the biggest social media win of the year. Short and entertaining science lessons and plant-themed responses to viral trends received record engagement and reach with more than 1.1 million total views.

Science and research continue to be large focuses of the Gardens. For detailed information on their 2021 endeavors, see their **report** on our website.





By the Numbers January through December 2021

People on waiting list: Pounds of produce donated to SAME Café: Hours volunteered by members: Mariposa Urban Farm at DHA Pounds of produce harvested and distributed to the Mariposa community: 2,726 Different varieties of crops grown: Farmers markets held at Mariposa: Individuals served at farmers markets: Sun Valley Urban Farm at DHA Pounds of produce harvested and distributed to the Sun Valley community: 3,544 Different varieties of crops grown: Farmers markets held at Mariposa: Individuals served at farmers markets: 298	Translation: More than 200 projects for bilingual communication were translated into Spanish, totaling more than 38,000 words, including: Mordecai Children's Garden web page, Spring Plant Sale, Chaffield Farms garden descriptions for mobile app, information for Noches Iluminadas and Día de los Muertos events, select social media content for Facebook and Instagram, educational material for the library, Freyer – Newman Center signage and all York Street art exhibitions. Education Programs Total adult classes and program registrants: 6,259 Online adult education registrants: 843 Teacher trainings: 78 teachers registrants: 7,184
Horticulture Therapy Program Rocky Mountain Cancer Center Walks:	Seedlings classes offered: 352 Strolling Stories at
1 winter, 1 spring, 1 summer, 1 fall: 40 participants Shuttle Program, Denver Health Networks 9 walks, 45 participants Shuttle Program: 12 participants Memory Café Library Program: 17 participants SPARK! Virtual Programs: 3 programs, 15 participants SPARK! in person: 3 programs, 36 participants	Chatfield Farms offered: 15 Prairie Pup Adventures at Plains Conservation Center Classes offered: 15 Unique schools served: 149 Total schoolchildren served: 7,814 Schoolchildren served online: 2,683 Classroom Grow Kits: 16 kits, serving 375 students Plains Conservation Center Garden Produce donated: 400+ pounds Helen Fowler Library
2 visits, 9 participants Sensory Garden in a Bag: 2 orders, 24 participants ARC Thrift Store online program: 15 participants Anchor Center School for the Blind: 15 participants RMCC Bonsai program: 11 participants Colorado Department of Vocational Rehabilitation Intern in the Sensory Garden: 1 participant, 20 visits, 76 hours Craig Interns: 2 participants, 18 visits each, 108 hours Interpretation and Visitor	Circulation: Items checked out: Items used in house: Periodicals used in house: JSTOR periodicals used: Patrons: New patrons added: Visitors: Study room bookings: Reference questions answered: (includes archives) Catalog: New items/records added to the library collection: Library records edited/corrected: 13,420
York Street: 172 docent-led tours and 40 staff-led tours served 2,015 people Chatfield Farms: 17 docent-led tours served 128 people Mount Goliath: 18 volunteers interpreted the mountain's wildflowers for 1,765 people Docent Program: 64 volunteers • York Street: Docents had more than 6,700 visitor interactions • Chatfield Farms: Docents had more than 500 visitor interactions Learning Stations: June to December, volunteers and staff facilitated 195 Science Chats and learning carts interacting with more than 6,000 visitors Instagram: 35 Couch Tomatoes episodes, 2 of them also published in Spanish, with the Victoria water lily story hitting a record-	InterLibrary Loan: Items lent to other libraries: Items borrowed for staff and members: Rentals and Private Events Chaffield Farms: 18,959 guests, \$512,505 in revenue York Street: 460 events, 49,216 guests, \$1,563,018 in revenue 43 engagement packages sold
	Pounds of produce donated to SAME Café: 615 Hours volunteered by members: 637 Mariposa Urban Farm at DHA Pounds of produce harvested and distributed to the Mariposa community: 2,726 Different varieties of crops grown: 50 Farmers markets held at Mariposa: 16 Individuals served at farmers markets: 413 Sun Valley Urban Farm at DHA Pounds of produce harvested and distributed to the Sun Valley community: 3,544 Different varieties of crops grown: 71 Farmers markets held at Mariposa: 17 Individuals served at farmers markets: 298 Horticulture Therapy Program Rocky Mountain Cancer Center Walks: 1 winter, 1 spring, 1 summer, 1 fall: 40 participants Shuttle Program, Denver Health Network: 9 walks, 45 participants Shuttle Program: 12 participants Shuttle Program: 17 participants SPARK! Virtual Programs: 17 participants SPARK! virtual Programs: 3 programs, 36 participants SPARK! in person: 3 programs, 36 participants Sensory Garden in a Bag: 2 orders, 24 participants ARC Thrift Store online program: 15 participants Anchor Center School for the Blind: 15 participants RMCC Bonsai program: 11 participants Colorado Department of Vocational Rehabilitation Intern in the Sensory Garden: 1 participant, 20 visits, 76 hours Craig Interns: 2 participants, 18 visits each, 108 hours Interpretation and Visitor Engagement York Street: 172 docent-led tours and 40 staffled tours served 2,015 people Chatfield Farms: 17 docent-led tours served 128 people Mount Goliath: 18 volunteers interpreted the mountain's wildflowers for 1,765 people Chatfield Farms: 17 docent-led tours served 128 people Mount Goliath: 18 volunteers interpreted the mountain's wildflowers for 1,765 people Docent Program: 64 volunteers • York Street: Docents had more than 500 visitor interactions Learning Stations: June to December, volunteers and stoff facilitated 195 Science Chats and learning carts interpreted the mountain's wildflowers for 1,765 people



Treasurer's Report

The accompanying financial statements include the accounts of Denver Botanic Gardens Endowment Inc. ("DBGE") a separate nonprofit organization established in 1991 that holds a majority of the Gardens endowment funds and also includes the accounts of Denver Botanic Gardens Guild, an affiliated volunteer organization that works for the betterment of the Gardens by providing volunteer assistance and financial aid.

In 2021, the Gardens emerged from the restrictions imposed by the COVID-19 pandemic and, with a combination of conservative budgeting, burgeoning attendance and governmental relief funds, ended the year on strong financial footing without resorting to layoffs. These efforts enabled the Gardens to continue its mission of connecting people and plants with an operating budget of \$26.7 million.

Non-operating activity included: endowment and capital gifts of \$1.2 million; investment return on the endowment (net of distribution) of \$4.4 million; and capital expenditures of \$850,000. Under the operating agreement with the City all capital improvements are assets of the City and as such are not reflected as the Gardens' assets in the accompanying financial statements. These capital improvements, however, are central to our mission and the experience of visiting the Gardens.

Total program services expenditures (representing core programs in the areas of horticulture, research, education and Chatfield Farms) totaled \$23.6 million.

Endowment net assets increased from \$37.1 million in 2020 to \$41.8 million in 2021 after contributions, realized and unrealized gains, and a \$1.2 million distribution to the Gardens' operating budget. Endowment investments are stated at fair market value each year and for 2021 the change in fair value resulted in a gain of 15%. In accordance with the endowment's investment policy, determined by the DBGE Board of Directors, the portfolio is diversified to limit risk. Since its inception in July 1992, the portfolio has earned a compound annual growth rate of 8.2%.

During 2021 the finance committee of the board of trustees, the chair of the board, the CEO and the CFO met regularly to review financial statements and results. This committee also approved the annual operating budget, the Internal Revenue Service Form 990 and made recommendations on various policy decisions to the Board of Trustees and the CEO.

On behalf of the Gardens, I would like to thank the members, donors, the Scientific and Cultural Facilities District (SCFD) the City and County of Denver, and the staff and volunteers for their foundation of support as we endeavor to ensure that the Gardens will forever flourish.

Abe Rodriguez Treasurer, Board of Trustees

Financial Report December 31, 2021

ASSETS	2021	2020
Cash and Cash Equivalents	\$18,131,090	\$6,062,456
Supplemental Lease Payment Fund	963,227	952,863
Accounts Receivable	1,930, <i>477</i>	1,424,41 <i>7</i>
Employee Retention Credit Receivable	4,671,745	_
Contributions Receivable	1,013,301	2,339,406
Prepaid Expenses	248,424	300,206
Inventory	332,040	281,96 <i>7</i>
Investments	41,751,635	37,125,268
Property, Plant and Equipment – Net	886,261	881,213
TOTAL ASSETS	\$69,928,200	\$49,367,796
LIABILITIES & NET ASSETS		
LIABILITIES		
Accounts Payable and Accrued Liabilities	\$1,871,246	\$1,8 <i>7</i> 1,031
Deferred Revenue	3,494,462	3,240,708
Paycheck Protection Program Loan	_	3,062,100
TOTAL LIABILITIES	5,365,708	8,173,839
NET ASSETS		
Without Donor Restrictions	32,596,049	12,544,533
With Donor Restrictions	31,966,443	28,649,424
TOTAL NET ASSETS	64,562,492	41,193,957
TOTAL LIABILITIES & NET ASSETS	\$69,928,200	\$49,367,796

COMBINED STATEMENT OF ACTIVITIES	2021	2020
OPERATING REVENUES, GAINS AND SUPPORT		
SCFD	\$5,880,302	\$4,981,61 <i>7</i>
Membership Dues	3,318,218	3,228,668
Admissions	4,523,049	1,783,441
Special Events and Facility Rentals	6,076,146	2,694,289
Contributions & Grants	3,131,937	4,201,598
Chatfield Farms	2,648,157	1,048,196
City and County of Denver	1,122,625	1,122,625
Educational/Public Programs	837,619	491,783
The Shop at the Gardens	817,335	301,057
Endowment Distribution	1,213,564	1,150,861
Other	381,265	170,601
TOTAL OPERATING REVENUES, GAINS AND SUPPORT	\$29,950,217	\$21,174,736
OPERATING EXPENDITURES		
Program Services	\$23,567,257	\$19,485,839
Supporting Services	3,156,410	3,070,779
TOTAL OPERATING EXPENDITURES	26,723,667	22,556,618
Change in Net Assets from Operating Activities	3,226,550	(1,381,882)
NON-OPERATING ACTIVITIES		
Federal Covid Relief Funds	15,406,403	_
Endowment and Capital Campaign Contributions	1,190,633	1,295,030
Capital Improvements	(849,977)	(9,383,985)
Bond Proceeds Received for Capital Projects	-	596,000
Investment Return on Endowments, After Distribution	4,394,926	3,425,942
Change in Net Assets from Non-Operating Activities	20,141,985	(4,067,013)
Net Assets at Beginning of Year	41,193,957	46,642,852
NET ASSETS AT END OF YEAR	\$64,562,492	\$41,193,957

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Vice Chair

Dawn Bookhardt Secretary



Dick Clark Immediate Past Chair











Ed **Connors**





























Newman





















Message from the 2021 Board Chair

The past year enlightened us with continued lessons of resiliency. We learned to lean into our "why" and really comprehend what Denver Botanic Gardens represents to the community. The Gardens took on a new identity, a new importance in the lives of many. Increased visitation at each of the Gardens' four sites (York Street, Chatfield Farms, Plains Conservation Center in Aurora and Mount Goliath) is evidence of their inherent value. While obstacles were formidable, the lessons were plentiful, bringing new thinking, new solutions and a renewed passion and energy.

As a board of trustees, together we marveled at the talents and creativity of the staff who make the Gardens what they are today. Their level of skill and dedication is exceptional. Although the restrictions from the prolonged COVID-19 pandemic were stifling, nothing stopped this intrepid group. Seemingly impossible circumstances brought upon by the pandemic were seen as interesting challenges to solve. The outcome of the continual innovative thinking will improve the Gardens' programs and services permanently. We have watched in awe and are deeply grateful for the dedication and commitment of the Gardens' staff.

Brian Vogt, Denver Botanic Gardens' CEO for the past 15 years, is an accomplished leader. His leadership style can be defined as incorporating a theory of abundance as opposed to scarcity. He has led the Gardens through historic times, stabilizing operations while building attendance at all the Gardens' offerings. Brian has never met a problem he won't tackle, nor an idea that doesn't have at least a touch of merit. He is naturally curious and open-minded. His first response is always "Yes, let's try that." What a powerful way to lead, extending complete confidence to imaginations and creativity. His staff can dream big and innovate and create. His style encourages people to reach for the stars and constantly reinvent. The Gardens is better because of Brian's leadership.

The past three years as board chair have been an incredible experience for me personally. I have enjoyed it immensely. The board represents a group of smart, talented, committed, unique individuals. An important mission of Denver Botanic Gardens is that the board reflect the community it serves. Being thoughtful about inviting diversity of thought, culture, ethnicity, age, lifestyle, religion and gender has been a deliberate and thoughtful endeavor during the board selection process. Through the journey we've learned and laughed and worked diligently for the good of the Gardens. I have gained something special from each member of the board and have grown as a person because of their individual-ness. It has been my honor to serve in this role, and I will forever cherish the memories. As I step down as board chair, I extend my deep appreciation to the board members, who have made the experience so special.

Board Chair Mike Imhoff was inducted in early 2022. He is a strong and capable leader, with a sincere passion for everything the Gardens represent. Mike is a kind soul, ready to lead the board to new heights. He will be a formative influence and will leave a powerful legacy to the institution. The board of trustees is in good hands with Mike.

Thank you for supporting Denver Botanic Gardens. May we continue to grow and flourish, blossom and thrive together.

Kathy Hodgson Chair, Board of Trustees

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Volunteers

The Gardens is grateful for dedicated volunteers who offer their passions and skills to ensure we fulfill our mission and create important connections between plants, conservation, art and our community.

TOTAL ACTIVE VOLUNTEERS: 1,275

TOTAL VOLUNTEER VISITS: 14,298

TOTAL VOLUNTEER HOURS: 45,756



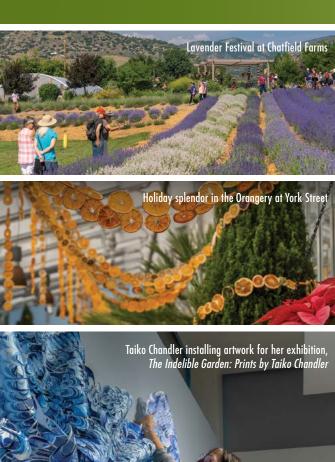
HOURS BY DEPARTMENT AND AFFILIATE VOLUNTEER GROUPS

Horticulture:	10,212
Public/Special Events:	10,657*
Research and Conservation:	1,971
Chatfield Farms (CSA, Horticulture, Greenhouse and Occasional Programs):	3,633
Chatfield Farms (Visitor Experience):	610
Children's Education:	742*
Adult Education:	131
Learning Engagement:	692
Summer Teen Program:	772
Gardens Teen Leaders:	436
York Street Ambassador Program:	5,742
Docent Program:	2,912*
Library:	542
Development:	150
Marketing:	646
Volunteer Engagement:	717*
Plains Conservation Center:	280

^{*}Includes hours from York Street and Chatfield Farms

HOURS BY AFFILIATE VOLUNTEER GROUPS

Denver Botanic Gardens Guild: 2,710
Rocky Mountain Weavers Guild: 1,141
Master Gardeners Garden Help: 353









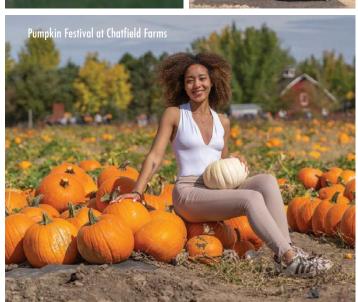




















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1007 York Street Denver, CO 80206 **botanicgardens.org**







EDITOR: Tiffany Coleman
GRAPHIC DESIGNER: Noreen Gima
PHOTOGRAPHER: Scott Dressel-Martin